



Deutsche Bank
Investment Bank



Panelists

Global Space Summit
November 19, 2025



Launch demand from both governments and commercial operators is increasing, underpinned by a “new Space race”

Name & Title

Bio



Jason Kim
Chief Executive Officer



- Jason has served as Chief Executive Officer at Firefly since 2024. During his leadership, the Company launched its initial public offering
- Prior to joining Firefly, Jason served as CEO of Millennium Space Systems, where he led the company through a period of significant expansion and technology advancements
- Previously, he served as Business Development Executive at Raytheon Intelligence & Space and Vice President of Strategic Planning at Millennium Space Systems
- Holds a Bachelor of Science in Electrical Engineering from U.S. Air Force Academy, a Master of Science in Electrical Engineering from the Air Force Institute of Technology and a Master of Business Administration from the University of California at Los Angeles Anderson School of Management



Eric Romo
President & Chief Operating Officer



- Eric serves as President and Chief Operating Officer at Impulse Space and has been with the Company since 2023
- Prior to Impulse, he served as Director of Product at Facebook Reality Labs Social Experiences, a pioneer in building technologies, such as augmented and virtual reality, to build the next evolution in social technology
- Holds an MBA from Stanford University Graduate School of Business and Masters of Science in Mechanical Engineering from Stanford University





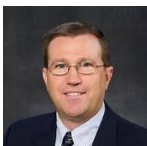





Adam Spice
Chief Financial Officer



- Adam has served as Chief Financial Officer at Rocket Lab since May 2018
- Previously, served as Vice President and Chief Financial Officer at MaxLinear, a provider of radio frequency, analog and mixed-signal integrated circuits for the connected home, wired and wireless infrastructure, and industrial and multimarket applications
- Prior to that, he served as Chief Financial Officer at Symwave Corporation, a venture backed fabless semiconductor company until its sale to Standard Microsystems Corporation (SMSC)
- Additionally, held a variety of financial and operational executive roles at Broadcom and Intel
- Holds a Bachelor of Business Administration from the Brigham Young university and an MBA from The University of Texas at Austin



Beyond Earth has come to represent a variety of activities in Space, including tourism, habitats, debris removal, lunar exploration and Space situational awareness

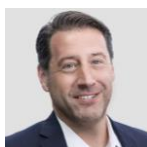
Name & Title		Bio
 <p>Tejpaul Bhatia <i>Chief Executive Officer</i></p> 	<ul style="list-style-type: none"> ▪ Tej serves as the Chief Executive Officer at Axiom Space, which is developing its own module for the International Space Station (ISS) and building a commercial Space station ▪ Previously led the external strategic narrative for the Office of the CIO at Google, where he met with C-suite executives at Fortune 100 corporations to discuss the future of work, supporting over \$4bn in sales pipeline ▪ Prior to that, Tej was an Entrepreneur in Residence at Citi Ventures and held various leadership positions at Explain Everything, Chatwala, Kaptur and ESPN ▪ Holds a Bachelors degree in Computer Science from Columbia University 	
 <p>Peter McGrath <i>Chief Financial Officer</i></p> 	<ul style="list-style-type: none"> ▪ Pete serves as the Chief Financial Officer and Senior Vice President at Intuitive Machines, which was awarded a NASA Near Space Network contract in September 2024 with a maximum potential value of \$4.8bn for communication and navigation services for missions in the near Space region, which extends from Earth's surface to beyond the Moon ▪ Previously served as the Director of Global Sales and Marketing at Boeing where he was responsible for shaping, extending and capturing business in support of NASA and commercial Space exploration missions ▪ Holds an MBA from University of Southern California, a Master of Science in Aerospace Structures from California State University Long Beach and a Bachelor of Science in Aerospace, Aeronautical and Astronautical Engineering from University of Southern California 	
 <p>Max Haot <i>Chief Executive Officer</i></p> 	<ul style="list-style-type: none"> ▪ Max serves as the Chief Executive Officer at Vast Space. During his leadership, Vast announced the development, testing and future launch of its commercial Space station Haven-1 with several payload partners signed ▪ He is an aerospace, consumer electronics, and internet entrepreneur. Max founded, scaled, and successfully sold four companies including Launcher (acquired by Vast), Mevo (acquired by Logitech), and Livestream (acquired by IAC / Vimeo) ▪ Previously was Vice President at Verizon Business after it acquired the enterprise video software division he founded at IMG (ICF). Prior to that, was Senior Vice President at IMG Media 	
 <p>Matt Kuta <i>Co-Founder & President</i></p> 	<ul style="list-style-type: none"> ▪ Matt is the Co-Founder and President of Voyager Technologies. During his leadership, Voyager announced its IPO, acquired an AI / ML developer and expanded commercial and government partnerships ▪ Previously served on the Private Equity investment team at Goldman Sachs and in middle market private equity at Plexus Capital ▪ Prior to entering the private sector, Matt served as a military officer, leading large multi-national teams as an F-15E fighter pilot ▪ Holds a Bachelor of Science from the United States Air Force Academy and an MBA from Duke University's Fuqua School of Business 	



The satellite buses and payload market is experiencing strong, consistent growth, driven by increasing demand for satellite-based services in telecommunications, Earth observation and defense

Name & Title

Bio



Chris Johnson
Chief Executive Officer



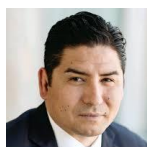
- Chris serves as Chief Executive Officer at Maxar Space Systems, which provides advanced satellites and spacecraft systems for customers in the US government, civil, and commercial sectors
- Before joining Maxar in 2021, he spent more than 20 years at Boeing, most recently serving as President, Boeing Satellite Systems International, where he was responsible for strategy, capture, development, and manufacturing of Boeing's commercial satellite business
- Prior to that, Chris served as Vice President of Boeing's commercial satellite services division and held a number of defense and intelligence-related engineering management and business development roles at Boeing
- Holds an MBA and a Master of Science in Systems Architecting and Engineering from the University of Southern California and a Bachelor of Science in Mechanical Engineering from the University of Kansas



Fredrik Gustavsson
Chief Financial & Strategy Officer



- Fredrik has served as the Chief Financial & Strategy Officer at SWISSto12 since May 2025, a role focused on role driving the company's strategic growth, financial performance, and corporate development initiatives
- Before joining SWISSto12, he served as Chief Strategy Officer at Inmarsat, where he helped shape the Company's corporate strategy and was also part of the core team that negotiated the sale to Viasat
- Holds a Master of Science in Financial Economics from Gothenburg School of Economics as well as a Master of Science in Electrical Engineering from Chalmers University of Technology



Dirk Wallinger
President & CEO



- Dirk serves as President and CEO OF York Space Systems, after founding the Company in 2012. During his tenure, the Company has announced the launch of its Dragoon and BARD missions
- Previously served as the principal engineer on multiple space vehicles, including GeoEye1, ORS-1, Fermi Gamma Ray Observatory, NFIRE, and numerous classified programs
- Holds a Bachelor of Science in Mechanical Engineering from the University of Arizona



This panel brings together investors from various stages of growth in a company’s lifecycle, from early-stage VC investors to growth PEs to public institutional investors. Panel speakers will provide their views on the uniqueness of investing in the Space sector and how they considered strategic and financial merits in their investment decisions

Name & Title		Bio
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Tony Kim
*Managing Director,
Fundamental Equity*
BlackRock

- Tony serves as Managing Director and Head of the Global Technology Team within the Fundamental Equities division of BlackRock’s Portfolio Management Group. He joined BlackRock in 2013, and is lead portfolio manager of the BlackRock Technology Opportunities Fund and related global strategies
- Has 30+ years of experience in technology investments across roles at Artisan Partners, Credit Suisse Asset Management, Neuberger Berman, Merrill Lynch and SG Warburg
- Holds an MBA from Columbia University and a BS in Industrial Engineering from the University of Illinois



Shahin Farshchi
Partner
LUX+

- Shahin has served as Partner at Lux Capital since 2006, with key investments including Planet, Nervana, ZOOX, Relativity Space, Impulse Space, and others
- Previously, Shahin co-founded Vista Integrated Systems which built wireless vital sign monitors based on a neural interface technology he developed during his doctoral studies at UCLA
- Holds a Bachelors of Science from the University of California, Berkeley and a PhD in Electrical Engineering from UCLA



This panel discusses trends in Earth observation and AI in the backdrop of an evolving geopolitical climate

Name & Title

Bio



Brian O'Toole
Chief Executive Officer

BLACK|SKY

- Brian serves as Chief Executive Officer of BlackSky, where his vision and thought leadership are behind the company's strategy of using the vantage of Space and the power of AI to provide real-time intelligence solutions to government and major enterprise customers
- Under Brian's leadership, BlackSky achieved a successful IPO in September 2021 and more recently won a 10-year Electro Optical Commercial Layer (EOCL) contract (5-year base and five 1-year options) from the U.S. Government National Reconnaissance Office (NRO) worth up to \$1bn for the delivery of advanced high frequency imagery services from current and future satellite capabilities
- Currently serves on the Board of Directors of the U.S. Geospatial Intelligence Foundation (USGIF)
- Previously he founded and was CEO at OpenWhere, before it was acquired by Blacksky in 2016. Prior to that, he was the CTO at GeoEye
- Holds a Master of Science in Computer Engineering from Syracuse University and a Bachelor of Science in Computer Science from Clarkson University











Theresa Condor
Chief Executive Officer

spire

- Theresa serves as Chief Executive Officer at Spire following her recent tenure as Chief Operating Officer and prior role as GM, Spire Space Services and Earth Intelligence. During her time at Spire, the Company has gone public via SPAC IPO, announced new contract awards and divested portions of its business (incl. the Maritime business)
- Previously served as Vice President of Trade Risk Distribution at the Latin America Desk at Citi Group and prior to that as a Rotating Management Associate
- Holds a B.A. in Government from Cornell University and an M.I.A. in International Finance and Policy from the School of International and Public Affairs at Columbia University



Driven by the pivotal role of space in supporting national security and sovereignty, governments are integrating commercial space solutions into their defense architecture

Name & Title		Bio
 <p>John Serafini <i>Chief Executive Officer</i></p> 	<ul style="list-style-type: none"> John serves as Chief Executive Officer at HawkEye 360, a global leader in Space-based radio frequency collection, mapping, and analytic capabilities Previously served as the Senior Vice President at Allied Minds, where he led the formation, financing and management of ten dual-use defense technology companies Holds an MBA from Harvard Business School, MPA from Harvard Kennedy School and a Bachelor of Science in English and Systems Engineering from the US Military Academy at West Point 	
 <p>Tony Frazier <i>Chief Executive Officer</i></p> 	<ul style="list-style-type: none"> Tony serves as Chief Executive Officer at LeoLabs, where he focuses on advancing the company's vision to be the leading mission partner for persistent Orbital Intelligence that preserves the U.S. and Allied advantage in space and fosters growth of the global economy Previously, he served as Executive Vice President and General Manager of Earth Intelligence, leading the team to shape and execute programs of record across the U.S. Government and other partner nations in support of military and intelligence missions Holds a B.S. in Systems Engineering from the University of Pennsylvania and an MBA with distinction from Harvard University 	
 <p>GP Sandhoo <i>Deputy Director</i></p> 	<ul style="list-style-type: none"> Dr. Sandhoo serves as the Deputy Director of the Space Development Agency, where he supports the Director in the daily management of the organization and execution of the development, fielding, and operation of the Proliferated Warfighter Space Architecture Previously, served as Vice President and Chief Architect at Quantum Space and as Director for Emerging Technologies at Northrop Grumman Holds a B.S. in Mechanical Engineering from the University of Maryland, an M.S. in Space Systems, a D.Sc. in Aeronautics, Astronautics, and Propulsion from George Washington University, an M.S. in Electrical Engineering from the Johns Hopkins University, and a Master of Arts in National Security and Strategic Studies from the Naval War College 	
 <p>Even Rogers <i>Chief Executive Officer</i></p> 	<ul style="list-style-type: none"> Even serves as Co-Founder and Chief Executive Officer at True Anomaly. Under his leadership, the Company closed a \$260m Series C funding round in April 2025 led by Accel, other investors included Meritech Capital, Eclipse, Riot Ventures, Space VC, and Narya Previously served as an officer in the US Air Force, where he led interdisciplinary teams to develop and evaluate the performance of military systems and tactics designed to protect US and allied Space assets Holds a Master of Arts in Social Sciences from the University of Chicago and a Bachelor of Arts in English from Virginia Military Institute 	



Direct-to-device connectivity is expected to be the next growth vector for satcom, driven by standardization and interoperability with terrestrial connectivity solutions

Name & Title

Bio

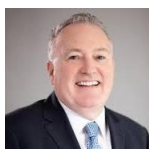


Scott Wisniewski

President & Chief Strategy Officer



- Scott serves as President & Chief Strategy Officer at AST SpaceMobile, where he oversees commercialization efforts, corporate development, financing strategy, capital markets, and investor relations
- Previously, served as Managing Director of Technology, Media & Telecommunications Investment Banking at Barclays, advising clients on raising capital and M&A for over a decade
- Holds a Bachelor of Engineering degree from Dartmouth College and a Master of Business Administration degree from The University of Chicago Booth School of Business



Vincent O'Neill

Chief Financial Officer



- Vincent serves as Chief Financial Officer and has held various roles of increasing responsibility within the finance organization post joining the Company in 2014
- At Iridium, he served as Senior Vice President, Finance prior to assuming his current role, leading the company's annual budgeting, long-range financial planning, strategic transactions and financing transactions functions
- Previously, held various financial leadership roles at BT Cellnet (now Telfonica), Mobilitie and Sprint Nextel (now part of T-Mobile)
- Holds an accounting and finance diploma from the Technological University of the Shannon in Ireland and is a Chartered Management Accountant