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Investment Bank

Panelists

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Deutsche Bank Securities Inc., a subsidiary of Deutsche Bank AG, conducts investment banking and securities activities in the United States.

Launch

Launch demand from both governments and commercial operators is increasing, underpinned by a "new Space race"

Name & Title	Bio
 **Jason Kim** *Chief Executive Officer* FIREFLY AEROSPACE	▪ Jason has served as Chief Executive Officer at Firefly since 2024. During his leadership, the Company launched its initial public offering ▪ Prior to joining Firefly, Jason served as CEO of Millennium Space Systems, where he led the company through a period of significant expansion and technology advancements ▪ Previously served as Business Development Executive at Raytheon Intelligence & Space and Vice President of Strategic Planning at Millenium Space Systems ▪ Holds a Bachelor of Science in Electrical Engineering from U.S. Air Force Academy, a Master of Science in Electrical Engineering from the Air Force Institute of Technology and a Master of Business Administration from the University of California at Los Angeles Anderson School of Management
 **Eric Romo** *President & Chief Operating Officer* IMPULSE	▪ Eric serves as President and Chief Operating Officer at Impulse Space and has been with the Company since 2023 ▪ Prior to Impulse, he served as Director of Product at Facebook Reality Labs Social Experiences, a pioneer in building technologies, such as augmented and virtual reality, to build the next evolution in social technology ▪ Holds an MBA from Stanford University Graduate School of Business and Masters of Science in Mechanical Engineering from Stanford University
 **José Manuel Rodriguez** *Chief Financial Officer* PLDSPACE	▪ José Manuel has served as the Chief Financial Officer of PLD Space since 2022, where he leads the company's financial strategy and operations ▪ Has more than 15 years of experience managing the financial strategy of high growth tech companies, including a wide range of digitally-native scale-up companies operating within disruptive sectors ▪ Managed more than €350m in capital raising and debt management at companies such as Tiko, MedUX, Guestperience, Kelisto and Red Karaoke ▪ Holds an Executive MBA from ESCP Business School and has completed postgraduate studies at the Corporate Finance Institute (CFI)
 **Stephen Ananias** *Vice President - Finance* ROCKETLAB	▪ Stephen has served as Vice President - Finance at Rocket Lab since 2022 ▪ Previously served as Chief Operating Officer at BookingPal as well as SVP, Chief Financial Officer at Mindspeed Technologies ▪ Prior to that, held senior finance and corporate development & strategic planning roles at Broadcom. Began his career in treasury / finance at LSI Corporation ▪ Holds an MBA from the University of Southern California and a Bachelor of Science in Economics and a Bachelor of Business Administration in Finance from the University of Kentucky

Source: Company website, press

Beyond Earth

Beyond Earth has come to represent a variety of activities in Space, including tourism, habitats, debris removal, lunar exploration and Space situational awareness

Name & Title	Bio
 **Jonathan Cirtain** *Chief Executive Officer & President* AXIOM SPACE	▪ Jonathan serves as Chief Executive Officer and President of Axiom Space, which is developing its own module for the International Space Station (ISS) and building a commercial Space station ▪ Previously drove innovation, technical development, and commercial expansion across multiple business lines at BWX Technologies ▪ Prior to that, Jonathan held roles at NASA's Marshall Space Flight Center, where he served in leadership roles such as Manager of the Heliophysics, Planetary, and Space Weather Office and Chief Strategist ▪ Holds a Ph.D. in Physics from Montana State University, completed a doctoral fellowship at Harvard University and holds dual bachelor's degrees in Physics and Mathematics from the University of Memphis
 **Pete McGrath** *Chief Financial Officer* INTUITIVE MACHINES	▪ Pete serves as the Chief Financial Officer and Senior Vice President at Intuitive Machines, which was awarded a NASA Near Space Network contract in September 2024 with a maximum potential value of $4.8bn for communication and navigation services for missions in the near Space region, which extends from Earth's surface to beyond the Moon ▪ Previously served as the Director of Global Sales and Marketing at Boeing where he was responsible for shaping, extending and capturing business in support of NASA and commercial Space exploration missions ▪ Holds an MBA from University of Southern California, a Master of Science in Aerospace Structures from California State University Long Beach and a Bachelor of Science in Aerospace, Aeronautical and Astronautical Engineering from University of Southern California
 **Max Haot** *Chief Executive Officer* VAST	▪ Max serves as the Chief Executive Officer at Vast. During his leadership, Vast announced the development, testing and future launch of its commercial Space station Haven-1 with several payload partners signed ▪ He is an aerospace, consumer electronics, and internet entrepreneur. Max founded, scaled, and successfully sold four companies including Launcher (acquired by Vast), Mevo (acquired by Logitech), and Livestream (acquired by IAC / Vimeo) ▪ Previously was Vice President at Verizon Business after it acquired the enterprise video software division he founded at IMG (ICF). Prior to that, was Senior Vice President at IMG Media
 **Matt Kuta** *Co-Founder & President* VOYAGER	▪ Matt is the Co-Founder and President of Voyager Technologies. During his leadership, Voyager announced its IPO, acquired an AI / ML developer and expanded commercial and government partnerships ▪ Previously served on the Private Equity investment team at Goldman Sachs and in middle market private equity at Plexus Capital ▪ Prior to entering the private sector, Matt served as a military officer, leading large multi-national teams as an F-15E fighter pilot ▪ Holds a Bachelor of Science from the United States Air Force Academy and an MBA from Duke University's Fuqua School of Business

Source: Company website, press

Buses and Payloads

The satellite buses and payload market is experiencing strong, consistent growth, driven by increasing demand for satellite-based services in telecommunications, Earth observation and defense

Name & Title	Bio
 **Shey Sabripour** *Chief Executive Officer* CESIUMASTRO SPACE & DEFENSE SYSTEMS	▪ Shey serves as Chief Executive Officer at CesiumAstro, which designs and manufactures advanced modules, payloads, and satellites that power connectivity across defense, commercial, and civil missions ▪ Prior to that, Shey served as the Chief Technology Officer at Firefly Aerospace, where his team successfully bid and won the NASA VCLS mission and two DARPA contracts ▪ Previously worked for 23+ years at Lockheed Martin, where he served as the Director of Spacecraft Design and was responsible for an organization of more than 370 engineers, scientists and business professionals ▪ Holds a Bachelor of Science in Electrical and Electronics Engineering from North Dakota State University
 **Chris Johnson** *Chief Executive Officer* LANTERIS SPACE SYSTEMS	▪ Chris serves as Chief Executive Officer at Lanteris Space Systems, which provides advanced satellites and spacecraft systems for customers in the US government, civil, and commercial sectors ▪ Before joining Lanteris in 2021, he spent more than 20 years at Boeing, most recently serving as President, Boeing Satellite Systems International, where he was responsible for strategy, capture, development, and manufacturing of Boeing's commercial satellite business ▪ Prior to that, Chris served as Vice President of Boeing's commercial satellite services division and held a number of defense and intelligence-related engineering management and business development roles at Boeing ▪ Holds an MBA and a Master of Science in Systems Architecting and Engineering from the University of Southern California and a Bachelor of Science in Mechanical Engineering from the University of Kansas
 **Mike Greenley** *Chief Executive Officer* MDA SPACE	▪ Mike has served as the Chief Executive Officer at MDA Space since 2020. Under his tenure, the Company has gone public, engaged in strategic acquisitions such as acquiring SatixFy Space Systems UK, and signed record level contracts including selection as prime satellite contractor for Telesat's Lightspeed constellation valued at ~$2.1bn ▪ Previously served as the Sector President at L-3 Technologies, covering sensors, video capture, analysis & storage solutions for military, law enforcement, SAR, and commercial customers ▪ Prior to that, Mike served as the Vice President and General Manager at CAE Canada supporting defense and security markets, and as Vice President International for General Dynamics Mission Systems ▪ Holds a Masters of Science and a Bachelor of Science degree from University of Waterloo
 **Fredrik Gustavvson** *Chief Financial & Strategy Officer* Swissto12	▪ Fredrik has served as the Chief Financial & Strategy Officer at SWISSto12 since May 2025, a role focused on role driving the company's strategic growth, financial performance, and corporate development initiatives ▪ Before joining SWISSto12, he served as Chief Strategy Officer at Inmarsat, where he helped shape the Company's corporate strategy and was also part of the core team that negotiated the sale to Viasat ▪ Holds a Master of Science in Financial Economics from Gothenburg School of Economics as well as a Master of Science in Electrical Engineering from Chalmers University of Technology

Source: Company website, press

Outlook for Space Investment

This panel brings together investors from various stages of growth in a company's lifecycle, from early-stage VC investors to growth PEs to public institutional investors. Panel speakers will provide their views on the uniqueness of investing in the Space sector and how they considered strategic and financial merits in their investment decisions

Name & Title	Bio
 **Tony Kim** *Managing Director, Fundamental Equity* BlackRock	▪ Tony serves as Managing Director and Head of the Global Technology Team within the Fundamental Equities division of BlackRock's Portfolio Management Group. He joined BlackRock in 2013, and is lead portfolio manager of the BlackRock Technology Opportunities Fund and related global strategies ▪ Has 30+ years of experience in technology investments across roles at Artisan Partners, Credit Suisse Asset Management, Neuberger Berman, Merrill Lynch and SG Warburg ▪ Holds an MBA from Columbia University and a Bachelors of Science in Industrial Engineering from the University of Illinois
 **Shahin Farshchi** *Partner* LUX	▪ Shahin has served as Partner at Lux Capital since 2006, with key investments including Planet, Nervana, ZOOX, Relativity Space, Impulse Space, and others ▪ Previously, Shahin co-founded Vista Integrated Systems which built wireless vital sign monitors based on a neural interface technology he developed during his doctoral studies at UCLA ▪ Holds a Bachelors of Science from the University of California, Berkeley and a PhD in Electrical Engineering from UCLA
 **Mark Boggett** *CEO & General Partner* SERAPHIM	▪ Mark has served as CEO & General Partner at Seraphim Space since 2014, with key investments including AST SpaceMobile, ICEYE, HawkEye 360, LeoLabs and D-Orbit ▪ Previously, Mark was a director at YFM Equity Partners, as a main board director involved with the strategy and decision making of the YFM Equity Partners business including managing and investing the VCT operations ▪ Holds an undergraduate degree in Accounting & Finance and Master's in Economics and Finance from the University of Leeds

Source: Company website, press

Geospatial Intelligence & AI

This panel discusses trends in Earth observation and AI in the backdrop of an evolving geopolitical climate

Name & Title	Bio



Brian O'Toole

Chief Executive Officer

BLACK SKY

- Brian serves as Chief Executive Officer of BlackSky, where his vision and thought leadership are behind the company's strategy of using the vantage of Space and the power of AI to provide real-time intelligence solutions to government and major enterprise customers
- Under Brian's leadership, BlackSky achieved a successful IPO in September 2021 and more recently won a 10-year Electro Optical Commercial Layer (EOCL) contract (5-year base and five 1-year options) from the U.S. Government National Reconnaissance Office (NRO) worth up to $1bn for the delivery of advanced high frequency imagery services from current and future satellite capabilities
- Currently serves on the Board of Directors of the U.S. Geospatial Intelligence Foundation (USGIF)
- Previously he founded and was CEO at OpenWhere, before it was acquired by Blacksky in 2016. Prior to that, he was the CTO at GeoEye
- Holds a Master of Science in Computer Engineering from Syracuse University and a Bachelor of Science in Computer Science from Clarkson University

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Theresa Condor

Chief Exeutive Officer

spire

- Theresa serves as Chief Executive Officer at Spire following her recent tenure as Chief Operating Officer and prior role as GM, Spire Space Services and Earth Intelligence. During her time at Spire, the Company has gone public via SPAC IPO, announced new contract awards and divested portions of its business (incl. the Maritime business)
- Previously served as Vice President of Trade Risk Distribution at the Latin America Desk at Citi Group and prior to that as a Rotating Management Associate
- Holds a B.A. in Government from Cornell University and an M.I.A. in International Finance and Policy from the School of International and Public Affairs at Columbia University

Source: Company website, press

Space & Defense Technology

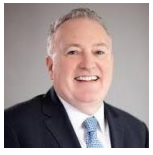
Driven by the pivotal role of space in supporting national security and sovereignty, governments are integrating commercial space solutions into their defense architecture

Name & Title	Bio
 **Patrick Zeitouni** *Chief Strategy Officer* HawkEye 360	▪ Patrick serves as Chief Strategy Officer at HawkEye 360, driving company growth and product strategy in the rapidly expanding RF data and analytics market ▪ Previously, he led Blue Origin's Space Mobility program, creating a new business with 200+ engineers to deliver a game-changing spacecraft, and also led the Lunar Landing program, securing NASA's first-phase contract for a human landing on the Moon ▪ Holds an MBA from MIT Sloan School of Management, a master's in Astronautics and Electrical Engineering from the University of Southern California, and a bachelor's in Electrical Engineering from Georgia Institute of Technology
 **Mike Willis** *Chief Financial Officer* KARMAN SPACE & DEFENSE	▪ Mike serves as Chief Financial Officer at Karman Space & Defense, where he is responsible for overseeing the organization's financials activities, which includes maintaining its control environment and the development of streamlined financial reporting and forecasts ▪ Prior to joining Karman, he previously served as the Director of Finance of Precision Castparts Corp within the Forgings Division, where he was responsible for 14 businesses across five countries ▪ Holds an MBA from Pennsylvania State University and Bachelor of Science in Business Administration - Finance from the University of Oregon
 **Tony Frazier** *Chief Executive Officer* LEOLABS	▪ Tony serves as Chief Executive Officer at LeoLabs, which focuses on persistent orbital intelligence, space domain awareness, and space traffic management ▪ Previously, he served as Executive Vice President and General Manager of Earth Intelligence, leading the team to shape and execute programs of record across the U.S. Government and other partner nations in support of military and intelligence missions ▪ Holds a B.S. in Systems Engineering from the University of Pennsylvania and an MBA with distinction from Harvard University
 **GP Sandhoo** *Acting Director* SDA	▪ Dr. Sandhoo serves as Acting Director of the Space Development Agency, where he supports the daily management of the organization and execution of the development, fielding, and operation of the Proliferated Warfighter Space Architecture ▪ Previously, served as Vice President and Chief Architect at Quantum Space and as Director for Emerging Technologies at Northrop Grumman ▪ Holds a B.S. in Mechanical Engineering from the University of Maryland, an M.S. in Space Systems, a D.Sc. in Aeronautics, Astronautics, and Propulsion from George Washington University, an M.S. in Electrical Engineering from the Johns Hopkins University, and a Master of Arts in National Security and Strategic Studies from the Naval War College
 **Even Rogers** *Chief Executive Officer* True Anomaly	▪ Even serves as Co-Founder and Chief Executive Officer at True Anomaly. Under his leadership, the Company closed a $260m Series C funding round in April 2025 led by Accel, other investors included Meritech Capital, Eclipse, Riot Ventures, Space VC, and Narya ▪ Previously served as an officer in the US Air Force, where he led interdisciplinary teams to develop and evaluate the performance of military systems and tactics designed to protect US and allied Space assets ▪ Holds a Master of Arts in Social Sciences from the University of Chicago and a Bachelor of Arts in English from Virginia Military Institute

Source: Company website, press

Direct-to-Device Connectivity

Direct-to-device connectivity is expected to be the next growth vector for satcom, driven by standardization and interoperability with terrestrial connectivity solutions

Name & Title	Bio
 **Scott Wisniewski** *President* AST SpaceMobile	▪ Scott serves as President at AST SpaceMobile, where he oversees commercialization efforts, corporate development, financing strategy, capital markets, and investor relations ▪ Previously, served as Managing Director of Technology, Media & Telecommunications Investment Banking at Barclays, advising clients on raising capital and M&A for over a decade ▪ Holds a Bachelor of Engineering degree from Dartmouth College and a Master of Business Administration degree from The University of Chicago Booth School of Business
 **Paul Jacobs** *Chief Executive Officer* Globalstar	▪ Paul serves as the CEO of Globalstar, having joined the Company in 2023. As CEO, he drives the Company's ongoing strategic initiatives to develop and deploy innovative solutions across terrestrial and satellite for customers around the world ▪ Previously served as CEO and Executive Chairman of Qualcomm, having grown the Company's revenues from $5.7bn to $25.7bn from 2005 to 2024 while adding ~$50bn to its market capitalization ▪ Also served as Chairman and CEO of Virewirx (formerly XCOM Labs), which he founded in 2018, and is currently on the board of Dropbox and Arm Limited ▪ Holds a Bachelors of Science in Electrical Engineering and Computer Science, M.S. in Electrical Engineering and Ph.D. in Electrical Engineering and Computer Science from the University of California, Berkeley
 **Vincent O'Neill** *Chief Financial Officer* iridium	▪ Vincent serves as Chief Financial Officer and has held various roles of increasing responsibility within the finance organization post joining the Company in 2014 ▪ At Iridium, he served as Senior Vice President, Finance prior to assuming his current role, leading the company's annual budgeting, long-range financial planning, strategic transactions and financing transactions functions ▪ Previously, held various financial leadership roles at BT Cellnet (now Telfonica), Mobilitie and Sprint Nextel (now part of T-Mobile) ▪ Holds an accounting and finance diploma from the Technological University of the Shannon in Ireland and is a Chartered Management Accountant
 **Mark Dankberg** *Chief Executive Officer* Viasat	▪ Mark serves as Chairman of the Board and Chief Executive Officer of Viasat after co-founding the company in 1986 ▪ Participates in both national and international organizations, including as a commissioner-elect of the United Nations ITU/UNESCO Broadband Commission for sustainable development and Founding Chairman of the Mobile Satellite Services Association ▪ Previously, served as Assistant Vice President of M/A-COM Linkabit and Communications Engineer for Rockwell International Corporation ▪ Holds a Bachelors of Science and Masters of Science in Electrical Engineering from Rice University

Source: Company website, press